### Construction
- Lack of MWBE firms available
- MWBE firms were non-responsive to solicitations
- Insufficient subcontracting opportunities
- Specialized work/knowledge/equipment required
- Location impacted availability
- MWBE firms responded to solicitation but declined to bid
- Change in budget and/or project phasing limited the scope for subcontracting
- Change in timeline affected MWBE utilization and availability
- MWBE bid(s) were too high compared to non-MWBE
- No MWBE waiver requested

### Non Construction
- MWBE firms responded to solicitation but declined to bid
- Change in timeline affected MWBE utilization and availability
- MWBE bid(s) were too high compared to non-MWBE
- No MWBE waiver requested

### Commodities
- Insufficient subcontracting opportunities

### Services
- Specialized work/knowledge/equipment required
- Location impacted availability
- MWBE firms responded to solicitation but declined to bid
- Change in budget and/or project phasing limited the scope for subcontracting
- Change in timeline affected MWBE utilization and availability
- MWBE bid(s) were too high compared to non-MWBE
- No MWBE waiver requested

### Services and Commodities
- Insufficient subcontracting opportunities

### New York State Minority and Women-Owned Business Enterprise (MWBE) Program

<table>
<thead>
<tr>
<th>Contract Number</th>
<th>Prime Contractor Name</th>
<th>Contract Term Dates</th>
<th>Contract Amount</th>
<th>(1.A) Description of Contract Scope</th>
<th>MWBE Certified Subcontractor Name</th>
<th>(1.B) Description of Subcontract Scope</th>
<th>(2) Description of Approved Waiver</th>
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<tr>
<td>C004708</td>
<td>Our Academy</td>
<td>4/7/2023 - 4/6/2024</td>
<td>$999,780.00</td>
<td>Services</td>
<td>Checkley &amp; Associates Accounting and Taxation</td>
<td>Services</td>
<td>No MWBE waiver requested</td>
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<td>Silver Sound, Inc.</td>
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<td>Vivid Story, LLC</td>
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