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Procurement Records

Why They're Important & How to Create Them

May 4 & 5, 2022

Today's speakers: Jim Jasiewicz Bryant Kirk

@NYS_OGS @NewYorkStateOGS

GS #2022NYGovBuy

Today's Focus

- Who is responsible for developing the procurement record
- Why you need it
- When it should be used
- What it includes



When Choosing the Procurement Method... You Must Follow the Order of Purchasing Priority

Agency-

Established

Piggybacking**

Contracts

 State finance law requires government agencies to follow a process to make purchases
 3. Use Other

1. Buy from a Preferred Source*

2. Use OGS Centralized Contracts**

- Commodities
- Services
- Technology

*There's a GovBuy class on this! **There are previous classes posted on the OGS Procurement Services website.

4. Conduct Your Own

• IFB/RFP*

Procurement

Discretionary

spending

3

Who is Responsible?

- The person who is conducting the procurement and getting approvals is responsible for creating and maintaining the procurement record
 - Contract manager
 - Purchasing agent
 - Office manager
 - Procurement professional





Why Do You Need a Procurement Record?

- Serves as the basis for both your review/approval of the contract award and any external approvals, such as the Office of the State Comptroller (OSC)
- State finance law requires you document your process for the record
- Applies to all procurements and should include a procurement record checklist
- Includes documenting the decisions made and the approach taken

What documentation you use depends on the type and complexity of the procurement

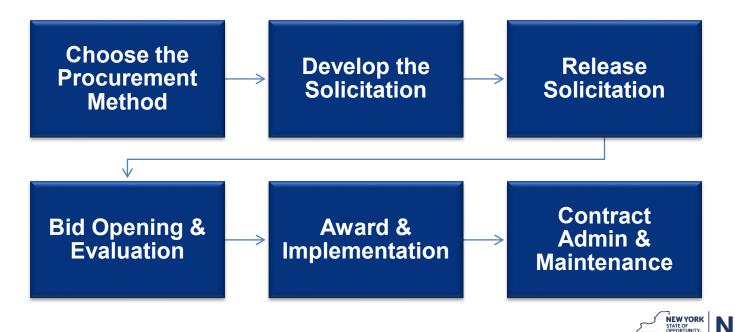


When Does a Procurement Record Begin?

• Start your record with your initial thoughts and steps for doing any procurement and continue throughout the entire process

6

GovBuv



What Does a Procurement Record Show?

It should demonstrate the following, but is not limited to:

- A clear statement of need
- A description of the required specifications governing performance and related factors
- A reasonable process for ensuring a competitive field
- A fair and equal opportunity for offerers to submit responsive offers
- A balanced and fair method of award
- A determination of vendor responsibility
- Other decisions made during the procurement process
 - Show what you did and why



Best Practices

- It should include hard copy, soft copy, memos, documented decisions, etc.
- Even though each procurement is unique, it should follow a logical order
- File names must use a clear and logical file naming convention on all electronic documents

Benefits

- Complete and well-organized procurement records make it easier and faster for management to approve your purchase
- As time passes, this record tells the story of your procurement for staff changes, audits, future procurements, etc.



Common Items Documented in the Procurement Record

Phase	Examples
Pre-Bid	 Document statement of need Determine your procurement method Establish MWBE, SDVOB, etc. goals Develop the solicitation (method of award, scope, etc.) Advertise in contract reporter
Evaluation	 Ensure all required forms were submitted with bid Document evaluation process followed (administrative, technical, financial) Conduct vendor responsibility (VR) review
Award	 Send contracts to awardees for signatures, if applicable Obtain all internal contract/award approvals Encumber funds Debriefing opportunity
Contract Management	 Communications – web postings, announcements, etc. SFS and notification documents Contract updates (amendments, renewals, etc.)



Pre-Procurement Key Components

PR/Award #:		Bid Op	en Date:		
Group #:		Descrip	otion:		
Project Lead:					
IFB	So	licitation Type			
If labeled below, then required. If blank then disregard	Sub Folder #	Check box below when item is complete.			Indicate if Hard copy (HC), Soft Copy (SC), or Both.
IFB	1	Statement of Need (Business Case); i.e., Agency Specific Purchase	Requisition	n or Filed Price Requirements, etc.	
IFB	1	Estimated Contract Value/Quantities			
IFB	1	Sales Report(s) from Current Contractor(s) Reviewed (If applied	able)		
IFB	2	NYSPro Survey Results - Review Customer Recommendations			
IFB	3	Prevailing Wage Rates Schedule from DOL (If applicable)			
IFB	3	MWBE Goals or Determination of Zero Goals			
IFB	3	Solicitation Documents			
IFB	3	Obtain Team Leader Approval			
IFB	3	Obtain OGS Counsel Approval (If applicable)			
IFB	3	Obtain Assistant Director Approval (If applicable)			
IFB	3	Obtain Director Approval (If applicable)			
IFB	3	Obtain CPO Approval (If applicable)			
IFB	3	Obtain Commissioner Approval (If applicable)			
IFB	3	Agency Concurrence (DOT, State Police, etc.) w/Bid Document	(If applical	ble)	
-	3	Used Appropriate Template/Contract(s) as Guidance Document:	(note here	e)	
-	3	Documentation the Agency has determined its in the best interest vendor (Single Source only)	of the State	e to Procure from this particular	
-	3	Documentation why vendor is the only viable source (Sole Source	e only)		
-	3	Contract use request (Agency)			
-	3	Use "Piggyback" Agreement as template for solicitation			
-	3	Approval to use contract to Piggyback on (Piggyback Only)			
-	3	Statewide OGS approval form			
-	4	Create Evaluation Team			
-	4	Create Evaluation Procedure before bid opening			
-	4	Conducted Evaluation Team Review (If applicable)			
IFB	4	All Early Engagement Documents (IT only)			
IFB		All RFI and RFC Documentation			
IFB		Contract Reporter Ad			
IFB	_	Contract Reporter Amendments			
IFB	_	Update Memos and Associated Documentation			
		Complete Section 1 of Encourage NYS form (see Excel tab)			

- Statement of need
- Estimated contract values
- MWBE/SDVOB goals
- Solicitation documents
- Approvals
- Evaluation materials
- NYS Contract Reporter ad & amendments



		FPR	Folder Structure Description	1
Category	Subcategory	Phase	Subfolder	Description of Contents
Ex. Food	Ex. Bakery	Pre-Procurement (1)	Business Case (1)	All documents related to reasons for doing the procurement (Statement of Need), Agency PR, Contract Use Request (PGB), Sales Reports, Contract Values
			Info Gathering (2)	All documents related to RFIs, Round Tables, Market Research, etc.
			RFP/IFB Development (3)	All documents related to the development of the solicitation document, including extended team correspondence, non-disclosure agreements by team members, establishment of MWBE Goals, SDVOB, Documentation of management Approval of Solicitation Document
			Evaluation Development (4)	All documents, emails, etc. related to the development of the technical, cost and overall evaluation tools
			Historical Documents (5)	Documents related to any previous procurements that may have been issued but not awarded.
		Procurement/ Evaluation (2)	Announcements/ Postings (1)	Contract Reporter/Bid Calendar postings (initial, solicitation updates, etc.), BNS List/Announcements, Bidders List, Current Contractors (Anyone notified of opportunity)
			RFP/IFB (2)	Final Solicitation Documents AND all Addendums
			Vendor/Community/ Bidder Activities (3)	Pre-Bid Conference info, Intent to Bid forms, Restricted Period letters, add'l designated contact letters, any other activities after release of Solicitation prior to Bid submission
			Bid Opening (4)	Bid Tab, other documents retained from Bid Opening
			Proposals (5)	Copies of all submitted proposals (bids)
			Bidder Disqualifications (6)	By Bidder, memos clearly presenting the justification for any/all Bidder disqualifications
			Evaluation (7)	Score sheets by Bidder for all Bidders Evaluated. Subfolders for Admin, Tech, Cost, References, VR. Summary spreadsheet with final scoring.
			Survey of Non-Bidders (8)	Follow-up with Non-Bidders and documentation (required for 2 bidders or less)
			Clarifications & Disputes (8)	By Bidder
			Recommendation Memo (9)	Memo summarizing the procurement and how the team arrived at the tentative awardee(s), (Procurement Record Memo) Create tentative contracts (with legal if applicable)
		Award (3) R	Tentative Notification Letters (1)	Award and Non-Award letters to all Bidders, Draft CAN and Approvals
		Award (3) RECOMMENDED	Vend Resp & Other Admin Req. (2)	By awardee, Vendor Responsibility Questionnaire, Workers Compensation issues and resolutions, Tax Forms, etc.
			Contract Negotiation (3)	By awardee, documents related to coming to final contract terms
		APPROVED	Signed Contract (4)	1 fully executed copy for each tentative awardee, Documentation of all Insurance Requirements
		OVE	Debriefing (5)	By Bidder, record of the debriefing
			Protests (6)	By Bidder
		Contract Admin (4)	Communications (1)	Final Approved CAN, FAQ's, How to Use, (documents required for posting the contract info on the web). Hard and Soft copy.
			SFS/EDB Documents (2) Fully Executed Contract (3)	Single Transaction Summary Document, (Enterprise Data Notification) Signed and Executed by OGS or by OGS & OSC
			Solicitation Updates (4)	Solicitation and Contract Award Notification Updates
			Amendments (5)	Contract Amendment(s) by awardee and occurrence
			Renewals (6)	Renewal Documents per awardee and occurrence
Required for	preliminary review	and can be provided	as early as available.	
Required for	preliminary review	but not likely availabl	e until the end of the process.	

Evaluation Phase Key Components

PR/Award #:	0		Bid Op	oen Date:	January 0, 1900		
Group #:	0		Description:		0		
Project Lead:	0				Column A: add solicitat	ion type as not	e
					Additional edits in blue	as noted	
IFB	Sol	icitation Type					
lf labeled below, then required. If blank then disregard		heck box below when item is complete.				Hard copy (HC), Soft Copy (SC), or Both.	
IFB	-	MWBE Utilization Form					
IFB	-	MWBE 100					
IFB		Appendices (Listed below)					
IFB		Documentation of Follow up with Non-Bidders					
IFB	-	Restricted Period Letter(s) for Continuous/Perio					
IFB	-	Additional Designated Contact Letter(s) - Contin		ecruitment,	(If Applicable)		
IFB	_	Surveys of Non-Bidders (Used for 2 or less bidd					
	5		3 Signature Pages for Periodic Recruitment, Contract Pages, (Date of Signature)				
IFB	-	Workers' Compensation Form(s) Received					
IFB		Disability Insurance Benefit Form(s) Received					
IFB	-	All other insurance requirements as outlined in solicitation					
IFB	-	SVRQ(s) Received					
IFB	5	ST220-CA(s) Received					
-	5	Appendix E Fully Completed received/correct, (If applicable)					
IFB		Reseller Agreement(s) Received, (If applicable)					
IFB	_	Agency Concurrence Form of Award Recommendation, (If applicable)					
IFB		Brief Management of Award Recommendation					
IFB		Manufacturer/Supplier Certificate(s) (if applicable)					
IFB	-		Computation of Bid Results (Bid Tabulation) Create Procurement Record Memo (Previous OSC Memo)				
IFB	-	Create Procurement Record Memo (Previous OSC Memo) Create Contract(s) with Counsel (If Applicable)					
IFB		Copy of original Contract Price list (if applicable)	e)				
IFB		Administrative Review Summary (if applicable)	-/				
IFB	_	Technical Review Summary (if applicable)					
IFB	_	Financial Review Summary (if applicable)					
IFB	-	Complete Section 2 of EncourageNYS form (see	e Excel (ab)				
		Appendices Names:					

- MWBE
 documentation
- Surveys
- Forms
- Appendices
- Bid results
- Administrative, technical, and financial summaries



Award Phase Key Components

PR/Award #:	0		Bid	Open Date:	1/0/1900			
Group #:	0		De	cription:	0			
Project Lead:	0							
-								
IFB	Sc	olic	itation Type					
lf labeled below, then required. If blank then disregard	Scheck box below when item is complete.					Hard copy (HC), Soft Copy (SC), or Both.		
IFB	4		Tentative Award Letters					
IFB	4		Non-Award Letters					
IFB	2		DED Omnibus Procurement Act form(s) sent to DED – file c	opy (If applicat	ole)			
IFB	2		Contract Letter(s)/Pdata(s)					
IFB	2		P-data Encumbrance/SFS Contract Request Form(s)	-data Encumbrance/SFS Contract Request Form(s)				
IFB	2		Vendor Responsibility Profile(s)					
IFB	2		Vendor Responsibility Checklist(s)					
IFB	2		Vendor Responsibility Report					
IFB	2		State Finance Law 138-J & K					
IFB	2		Procurement Record Checklist					
IFB	1		CAN to Team Leader for Approval					
IFB	1		CAN to Counsel's Office for Approval					
IFB	<u> </u>		CAN to Assistant Director for Approval (If applicable)					
-	1		CAN to Director for Approval (If applicable)					
-	1		CAN to CPO for Approval (If applicable)					
-	1		CAN to Deputy Commissioner for Approval (If applicable)					
-	1		CAN to 1st Deputy Commissioner for Approval (If applicable)					
-	1		CAN to Commissioner for Approval (If applicable)					
IFB	4		Signed Contracts from Tentative Awardees/Vendors					
Need to check on applicable contract types	3		If Agency specific contract, send entire packet to OSC for a	oproval				
IFB	1		Contract(s)/CAN/Award Letter to Awardee(s)					
IFB			Complete Section 3 of EncourageNYS form (see Excel tab)					

- Tentative award letters
- Non-award letters
- Forms
- Vendor responsibility documentation
- Procurement record checklist
- Contract approvals
- Signed documents
- Notifications



Contract Admin Phase Key Components

		Bid Open Date		
		Description:		
201	icitation Type			
Sub Folder #	Check box below when item is complete.		Indicate if Hard copy (HC), Soft Copy (SC), or Both.	
	Create User Procurement Instructions and/or FAQ			
1	Final Approved CAN			
1	OGS Web Posting			
2	Single Transaction Summary Document(s) (Received	l after approval)		
3	Fully Executed Contract Approved by OGS			
3	Fully Executed Contract Approved by AG (If applicable)			
3	Fully Executed Contract OSC (If applicable)			
4	Solicitation Updates (if applicable)			
5	Amendments			
6	Renewal Letters (if applicable)			
6	Renewal Approvals (documents required for approval and posting on the web)			
7	Documents required from Assignee			
7				
8	-			
	Sub Folder # (1 1 2 3 3 3	Solicitation Type Check box below when item is complete. Check box below to the instructions and/or FAQ Check box below to the instructions a	Solicitation Type Solicitation Solicitation Solicitation Solicitation Summary Document(s) (Received after approval) Solicitation Summary Document(s) (Received after approval) Solicitation Summary Document(s) (Received after approval) Fully Executed Contract Approved by OGS Fully Executed Contract Approved by AG (If applicable) Fully Executed Contract OSC (If applicable) Fully Executed Contract OSC (If applicable) Amendments Renewal Letters (if applicable) Renewal Approvals (documents required for approval and posting on the web) Pocuments required from Assignee Documents required from Assignee Executed Assignments	Description: I Indicate if Hard copy (HC), Soft Copy (SC), or Both. I Create User Procurement Instructions and/or FAQ I I I Create User Procurement Instructions and/or FAQ I I I Create User Procurement Instructions and/or FAQ I I I GGS Veb Posting I I I GGS Veb Posting I I I I Single Transaction Summary Document(s) (Received after approval) I I Fully Executed Contract Approved by AG (If applicable) I I I Solicitation Updates (if applicable) I I I Solicitation Updates (if applicable) I I I Solicitation Updates (if applicable) I I I I Solicitation Updates (if applicable) I I I I Indicate (If applicable) I I

- Contract user guides and other helpful resources (best practice)
- Executed contract with approvals (internal, OSC, AG)
- Updates
- Amendments
- Renewals / extensions
- Assignments
- Contract closeout documentation



A Strong Procurement Record Should...

- Present the documents in a logical structure that tells the story of the procurement
 - This applies to both electronic and hard copies!
- Demonstrate a fair and open bid process that did not disadvantage any bidders



A Strong Procurement Record Should...

Answer these questions:

- Have you shown that you followed the method of award in the bid?
- Have you documented that a bidder was or was not responsive?
- Was any bidder information incomplete or missing?
- How did the scope and method of award foster competition?
- Was the evaluation criteria followed as written and did it measure what it was intended to do?
- Were requirements written and applied equally to all bidders, including both new or current contract holders?

Remember: Make sure to not waive a requirement for a current contractor because there was no known issue with them under a previous agreement!

Summary

- Each procurement is unique
- Don't be afraid to create worksheets or guides for bidders so you get from them what you want
- Make sure to document all decisions and approvals
- Complete and well-organized procurement records
 improve quality and efficiency for audits
- Qualifications and requirements that are included will be evaluated, measurable, and as objective as possible



Helpful Resources



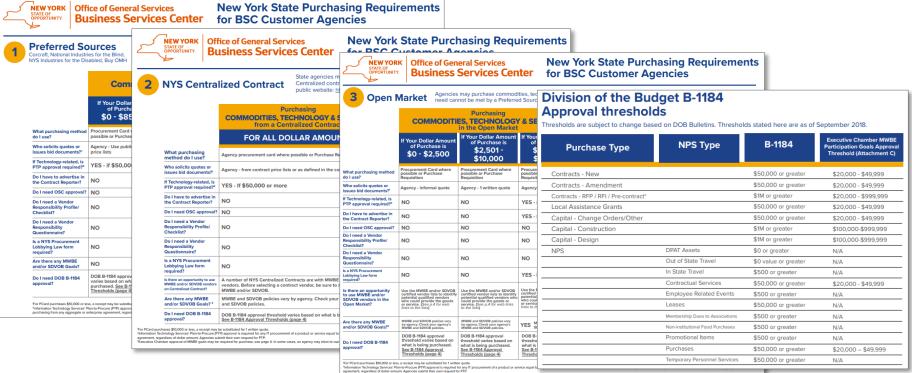
OSC Guide to Seeking Competition in Procurement

- Provides state and local organizations:
- Information on planning & promotion
- How to seek competition
- e-Procurement guidelines
- Policies & procedures
- Guidance on cooperative purchasing
- Ethics & conflicts of interest info

Office of the New York State Comptroller	
Division of Local Government and School Accountal	oility
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www.osc.state.ny.us/localgov/pubs/lgmg/seekingcompetition.pdf

BSC Purchasing Requirements Guide



agreement, regarings or outral and/outral. Agronces sources under our increases we receive the SDVOB Set Aside in lieu of using a Centralized Centract. Please review the SDVOB Guidelines for additional information. View Guidelines for additional information. View Guidelines for additional information.

https://bsc.ogs.ny.gov/system/files/documents/2021/10/purchasingrequirements_10-18-21.pdf

Helpful Resources

- NYS Procurement Council Guidelines | <u>https://ogs.ny.gov/system/files/documents/2018/08/psnys-procurement-guidelines.pdf</u>
- NYS OGS Procurement Services | <u>https://ogs.ny.gov/procurement</u>
- New York State Contract Reporter | <u>www.nyscr.ny.gov</u>
- SAMPO | <u>https://nysampo.us/</u>
- NASPO | <u>www.naspo.org</u>
- National Institute of Government Purchasing | <u>www.nigp.org</u>



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Questions?

